



Khanya-nathi
A newsletter from Khanya-aicdd

Issue 4
September 2008

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Khanya-aicdd celebrates its 10th year



Khanya-managing rural change was established in August 1998 as a collectively owned and managed organization. Its focus was on on community-driven development and sustainable livelihoods approaches, pioneering such work across countries in Africa. In February 2005, Khanya converted to a not-for-profit institute, the African Institute for Community-Driven Development. Over the past decade Khanya has been involved in hundreds of projects of different sizes, in some 15 countries. Its work has been instrumental in policy changes in South Africa, Uganda and Lesotho. Aluta continua!

To read more about our exciting history [click here](#).

Impact Evaluations: an analysis of poverty or a poverty of analysis? A critical reflection on impact evaluations



Thevan Naidoo, Khanya-aicdd's Learning and Sharing Practice Manager, reflects on the outcomes of a seminar that she attended on Impact Evaluations (IE). Khanya-aicdd is the Southern African Sub-Regional Institution on the IFAD- funded programme called, Strengthening Management for Impact Programme (SMIP). This programme develops capacity in the region to conduct monitoring and evaluation processes by using and instilling a learning approach to the M&E of projects and programmes

Thevan's views have generated quite a few responses from the wider monitoring and evaluation circle. An excerpt from her reflections reads..

There's such a proliferation of information and knowledge generated from IE's since the 1990's, yet very little (in my opinion) has changed with regards to global poverty. Is this a question of how much, or how often, or even when we analyse poverty alleviation goals through IE's, or is it a question of the poor quality of the analysis of poverty used to inform policy change?? Well into the 21st century the very same challenge remains intact - how do we really know that we are making a difference!' [More...](#)

Spotlight on recent Khanya-aicdd events

Khanya-aicdd facilitates training on Managing for Impact for Northern Cape Department for Social Development



Khanya-aicdd staff & participants take a breather at the DSD Managing for Impact workshop in the Northern Cape

In May 2008, senior officials in the Northern Cape Department of Social Development attended a 10 day training on Managing for Impact, which included a field visit to the outlying rural areas. It covered principles and methodologies for empowering the rural poor to fully engage in managing their own development. For more information on training around Managing for Impact please contact Ms. Keneilwe Thipe on email keneilwe@khanya-aicdd.org or tel: 27 (0) 51 430 0712.

Ecosystem Services and Poverty Alleviation in arid and semi-arid Africa (ESPA) Workshop, 17th - 20th June 2008, Cape Town



Water is among the most important provisioning services, but per capita water availability has decreased since 1990 (see report). Photo: Thevan Naidoo, Khanya-aicdd

The world faces tremendous challenges on a global scale in relation to climate change and food insecurity. Against this backdrop Khanya-aicdd recently organized an international workshop on behalf of the [U.K.'s Natural Environment Research Council \(NERC\)](#), [DFID](#) and the [Economic and Social Research Council \(ESRC\)](#) on [Ecosystem Services and Poverty Alleviation in arid and semi-arid Africa \(ESPA\)](#). The workshop tabled reports that will inform the design of the Ecosystems and Poverty Alleviation

(ESPA) programme. The programme emphasizes the links between ecosystem services and poverty alleviation at a global level.

A key lesson from this workshop was the need for scientists, policy-makers and civil society to coalesce or network across entire continents if there is to be any significant impact on the global ecosystem.

A report completed by the Khanya-led consortium which deals with arid and semi-arid sub-Saharan Africa is available from the Khanya website. For more information on the background and context of this project please contact Andrew Ainslie on email: Andrew@khanya-aicdd.org.

Translating evidence into implementation: developing a toolkit for Community Development Practitioners (CDPs) in South Africa

South Africa's national Department of Social Development (DSD) has adopted the Sustainable Livelihoods Approach as a means of enabling a shift in its paradigm from welfare to development. This will help communities to articulate their needs and visions for sustainable livelihoods and develop programmes to achieve them. Khanya has now been contracted by DSD for 3 years to assist them to implement the SLA.

In order to implement these programmes, Khanya-aicdd is working with DSD to develop a Community Development Practitioner's (CDP) Toolkit. This product will be used by DSD practitioners to facilitate ways for poor and marginalized communities to understand and analyse their situation and context, thereby enabling effective project design.

For more information about the Toolkit please contact Vincent Hungwe on email: vincent@khanya-aicdd.org

Other Khanya-aicdd events held during the last quarter include:

- **Developing a toolkit for Community Development Practitioners in South Africa**, Writeshop May 2008, Pretoria
- **Training on Adaptive Collaborative Management in Natural Resources**, May to June 2008, Bloemfontein & Golden Gate National Park: conducted in partnership with the University of Wageningen in Netherlands.
- **Consultative workshops on National and Local Economic Development Agency (LEDA) Guidelines**, July 2008, Gauteng & Cape Town. Were held to gain input and support towards implementing guidelines for Local Economic Development Agencies. Was hosted by the Department of Provincial and Local Government (dplg) with assistance from the Industrial Development Corporation (IDC);
- **Training in the use of logframes for Civil Society Organizations (CSOs) in the water sector that are supported by DWAF**, 9 - 10 June 2008, Gauteng: workshop organized by the

Mvula Trust

- **Introducing Community-based Planning to Ekurhuleni Metropolitan Municipality and linking it with the Integrated Development Plan (IDP).** This project is managed by Development Works. For more details about this initiative, please email marc@devworks.co.za;
- **Introducing Community-based Planning to Capricorn District Municipality to improve the Integrated Development Plan of five local municipalities.** This training was held in Polokwane from 18-29 August 2008. For more details about Community-based Planning contact Sam Chimbuya on sam@khanya-aicdd.org

Upcoming Khanya-aicdd events

Managing for Impact (Mfi), 15 - 25 September 2008, Ethiopia

The Strengthening Managing for Impact Programme (SMIP) will be hosting a training workshop to develop and strengthen capacity to effectively Manage toward Impact. This programme is intended for individual service providers and practitioners within Eastern & Southern Africa working to support pro-poor projects. This workshop will be held in Ethiopia from 15-25 September, 2008. For more information, please contact Ms. Keneilwe Thipe at keneilwe@khanya-aicdd.org.

The Strengthening Managing for Impact Programme (SMIP) is an IFAD-funded capacity building programme.

Managing Sustainable Livelihoods for the poor: understanding and applying the Sustainable Livelihoods Approach (SLA), 3 - 5 November, 2008, Johannesburg

Khanya-aicdd and the Center for Development Support (CDS) will be hosting a training course to promote thinking around transforming the development system in order to improve the livelihoods of the poor. The course is targeted at practitioners, consultants and advisers from development agencies and government departments who want to understand the Sustainable Livelihoods Approach (SLA) and how to apply it in their work. No previous experience of SLA is required.

The course will cost **ZAR. 3500** (meals & accom excl) and will run from **3 - 5 November 2008** in **Johannesburg, South Africa**.

For more information and to download an application form please [click here](#)... Alternatively, please send an email to admin@khanya-aicdd.org.

Application Deadline: 24th October 2008

Making change real: transforming the development system to promote sustainable livelihoods, November 2008, South Africa

To mark its 10th anniversary, Khanya-aicdd in collaboration with the Community Development Programme at the University of KwaZulu-Natal (UKZN), will be hosting a Southern and East African regional meeting in November this year. The aim of this event is to bring together a range of experiences, and ask hard-hitting questions about what has worked in the last 50 years of development and what hasn't, particularly in the last 10 years. A key outcome of this meeting will be the production of a text book focusing primarily on the experiences of Southern and Eastern Africa and what directions are needed for the next 10-20 years.

Resources

Online

Let's talk about M&E: experimenting with a virtual open space for Monitoring and Evaluation

Khanya-aicdd is the Southern African Sub-Regional Institution on the Strengthening Management for Impact Programme (SMIP) funded by IFAD. The SMIP Electronic Resource Information & Learning (ERIL) Center has created a blog for users to share anything they want related to the use of M&E for managing for impact, in a way that suits them. [Click here to view the blog.](#)

New Publications at Khanya-aicdd

- [Influencing policy and practice through action learning: Khanya-aicdd Annual Report March 2007 - February 2008](#)
- [Situation Analysis of Ecosystem Services and Poverty Alleviation in arid and semi-arid Africa Consortium for Ecosystem Services and Poverty Alleviation in arid and semi-arid Africa \(CEPSA\), May 2008](#)
- [Khanya-aicdd's approach to Rethinking Governance](#)

New Appointments at Khanya - aicdd

Staff appointments

Monyane Mapetla joined the Khanya-aicdd team as a Development Planner on 18 August 2008

About our Senior Associates

Patrick Mbullu and Rachel Searle-Mbullu returned to the UK, and Rashnee Parhane has decided to work part-time. All three have been appointed as Senior Associates of Khanya-aicdd. Khanya-aicdd values their continued relationship



Patrick Mbullu is an experienced facilitator and



Rachel Searle-Mbullu originally trained as a drama teacher and



Rashnee Parhane served as the LED Practice Manager from 2006 -

trainer in community development with a commitment to empowering communities to take charge of their own development

has extensive experience and skills in teaching, training, facilitation and project management in the UK, Kenya, the Middle East and in South Africa.

2008 and her focus was to ensure that through various mechanisms and as a development partner, Khanya-aicdd maximizes the economic impact of development practice(s) to improve the livelihoods of poor people

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